

McMaster University  
 2026/27 Budget - Presentation/ Review Timeline  
 Operating & Ancillary Budgets

Budget Envelope	Envelope Manager	Due in Budgeting Services	Send to Budget Committee	Budget Conference Presentation	Budget Conference Q&A Session only	Budget Conference Presentation if Requested
Registrar/Undergraduate Scholarships	D. Fernandez	Oct 15, 2025	Oct 20, 2025	Nov 3, 2025		
University Advancement	L. Litwin	Oct 10, 2025	Oct 20, 2025	Nov 3, 2025		
CMPA	D. Estok (TBC)	Oct 10, 2025	Oct 20, 2025	Nov 3, 2025		
VPOF Office with Internal Audit and Enterprise Risk	S. Fazilat	Oct 17, 2025	Oct 27, 2025		Nov 10, 2025	
Facilities Support envelopes	E. Kamarah	Oct 17, 2025	Oct 27, 2025	Nov 10, 2025		
UTS/Asset Management	G. Gray	Oct 17, 2025	Oct 27, 2025	Nov 10, 2025		
Human Resources/ Campus Safety Services	W. McKenna	Oct 17, 2025	Oct 27, 2025	Nov 10, 2025		
Financial Affairs	O. Ahmed	Oct 17, 2025	Oct 27, 2025	Nov 10, 2025		
Legal	B. Davis	Oct 17, 2025	Oct 27, 2025	Nov 10, 2025		
Research	G. Parise	Oct 17, 2025	Oct 27, 2025	Nov 10, 2025		
VP Academic	M. MacDonald	Oct 17, 2025	Oct 27, 2025		Nov 10, 2025	
President incl. Strategic Support Fund	S. Tighe	Oct 17, 2025	Oct 27, 2025		Nov 10, 2025	
University Secretariat	S. Tighe	Oct 17, 2025	Oct 27, 2025		Nov 10, 2025	
Museum of Art	M. Reid	Oct 17, 2025	Oct 27, 2025			Nov 11, 2025
Student Affairs	S. Van Koughnett	Oct 20, 2025	Oct 30, 2025	Nov 11, 2025		
VP Teaching and Learning Offices	K. Dej	Oct 20, 2025	Oct 30, 2025	Nov 11, 2025		
McMaster Libraries	V. Lewis	Oct 20, 2025	Oct 30, 2025	Nov 11, 2025		
Graduate Studies/Scholarships	S. Hranilovic	Oct 20, 2025	Oct 30, 2025	Nov 11, 2025		
Business	K. Hassanein	Mar 13, 2026	Mar 20, 2026	Mar 27, 2026		
Humanities	P. Swett	Mar 13, 2026	Mar 20, 2026	Mar 27, 2026		
Social Sciences	J. Hurley	Mar 13, 2026	Mar 20, 2026	Mar 27, 2026		
Continuing Education	TBC	Mar 13, 2026	Mar 20, 2026	Mar 27, 2026		
Non-academic Ancillaries	S. Fazilat / D. Martin	Mar 13, 2026	Mar 20, 2026	Mar 27, 2026		
Arts and Science Program	B. Marquis	Mar 13, 2026	Mar 20, 2026			Mar 27, 2026
Health Sciences	P. O'Byrne	Mar 18, 2026	Mar 25, 2026	Apr 1, 2026		
Science	B. Newbold	Mar 18, 2026	Mar 25, 2026	Apr 1, 2026		
Engineering	H. Sheardown	Mar 18, 2026	Mar 25, 2026	Apr 1, 2026		
University Fund	M. MacDonald	Mar 18, 2026	Mar 25, 2026	Apr 1, 2026		